



Enterprise Funds Update

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April 15, 2025

Past State: Background and 2024 Actions/Results

Current State: 2025 Funds Updates, Water Systems Planning, CIP key project updates, and Asset Management

Future State: Next steps and Direction from Council

Past State of Enterprise Funds: Prior to 2024

Prior to 2022:

- Enterprise revenue model relied heavily on growth and development (license fees)

2021 - 2022: CCOB conducted a Rate Study

- Utility fees were increased largely focused on tiered rates for usage to incentivize conservation
- Not increasing base fees as part of the process = non-stable future revenue

2023: Uncontrolled variables reduced revenue (slower development and historically wet year)

Past State of Enterprise Funds: 2024 Actions

2024:

- Comprehensive inspection, inventory, and assessment of utilities infrastructure
- Solicited AECOM expertise to identify critical needs now and going forward
- Shifted focus from primary focus on new infrastructure/ growth to more balanced focus that includes deferred maintenance on aging assets
- Evaluation of revenue model which previously relied heavily on growth/development and usage.

Past State of Enterprise Funds: 2024 Actions

2024 Continued:

Commitment to enhancing transparency, strengthening accountability in planning, and maintaining responsible financial stewardship by:

- Hosted numerous community workshops attended by over 250 residents to provide clear, open communication
- Created a dedicated public webpage for access to financial information related to Enterprise Funds
- Established quarterly Enterprise updates to include:
 - Project and Capital Improvement Plan (CIP) status
 - Financial account updates
 - Clear timelines and reporting on any shifts in projected outcomes

Past State of Enterprise Funds: 2024 Actions

Approved 2025 rate changes included water and sewer fee increases and the establishment of a Stormwater Enterprise Fund

- Increased fees are critical to the reliability of CCOB's system and ability to meet water demands, and the health and safety of the water system.
- Largest portion of the increase was to the water base fee.
- The new stormwater fund charges also contribute significantly.
- Strategic decision to rely less on usage charges for revenue stability.

2024 Actions: Creation of a Stormwater Fund

Effective January 2025

Setting up a Stormwater fund enables charging customers equitably based on approximate cost of providing ongoing stormwater services.

- Residential customers charged fixed fee per month.
- Non-residential customer are charged based on impervious square footage:

Stormwater Projected Revenues - 2025			
	Approximate Customers	Monthly Charge	Projected Revenue (\$m)
SFH	20,000	\$11.00	\$2.6
Mobile Homes	900	\$8.80	\$0.1
Townhomes & Duplexes	1,750	\$8.80	\$0.2
Apartments	16,500	\$6.60	\$1.3
Residential Revenue:			\$4.2
	Impervious Sq Ft.	Charge *	
Non-Residential	102,000,000	\$2.50	\$3.1
Total Revenue:			\$7.3

* Charged \$2.50 per 1,000 impervious square feet per month.

2024 Results: Current State - Water Fund

2024 Preliminary Results

Preliminary results show revenues coming in slightly below projections (unfavorable), with expenses coming in slightly below projections (favorable).

Water Revenues - 2024				
(\$m)	Budget	Actual *	Variance \$	Variance %
Fixed Fee	\$7.4	\$8.4	\$1.0	14%
Variable Fee	\$15.5	\$14.1	(\$1.4)	-9%
License Fees	\$14.9	\$14.8	(\$0.1)	-1%
Total Revenue	\$37.8	\$37.3	(\$0.5)	-1%

Water Expenses - 2024				
(\$m)	Budget	Actual *	Variance \$	Variance %
Personnel	\$4.7	\$4.9	(\$0.2)	-4%
Supplies	\$2.0	\$1.7	\$0.3	15%
Contractual Svcs	\$13.8	\$12.8	\$1.0	7%
Total Operating Exp	\$20.5	\$19.4	\$1.1	5%
Total Water CIP	\$44.0	\$16.8	\$27.3	62%

* Unaudited numbers. Does not include miscellaneous revenues and expenses.

2024 Results: Current State - Sewer Fund

2024 Preliminary Results

Preliminary results show revenues coming in slightly below projections (unfavorable), with expenses coming in slightly below projections (favorable).

Sewer Revenues - 2024				
(\$m)	Budget	Actual *	Variance \$	Variance %
Fixed Fee **	\$3.8	\$3.5	(\$0.3)	-8%
Variable Fee	\$10.2	\$10.9	\$0.7	7%
License Fees	\$11.9	\$11.3	(\$0.6)	-5%
Total Revenue	\$25.9	\$25.7	(\$0.2)	-1%

Sewer Expenses - 2024				
(\$m)	Budget	Actual *	Variance \$	Variance %
Personnel	\$4.7	\$4.6	\$0.1	2%
Supplies	\$2.1	\$1.4	\$0.7	33%
Contractual Svcs	\$3.0	\$2.5	\$0.5	17%
Total Operating Exp	\$9.8	\$8.5	\$1.3	13%
Total Water CIP	\$20.8	\$8.1	\$12.7	61%

* Unaudited numbers. Does not include miscellaneous revenues and expenses.

Utility Rate Assistance Fund Program

2,340 residents have applied for utility rate assistance as of March 2025 (~19% of 12,500 Broomfield households at or below 100% AMI)

The team has:

- Processed 2,340 applications
- Answered over 300 phone calls
- Responded to over 113 emails
- Assisted over 60 walk-in applicants
- Provided consultations to over 100 residents

Estimated fiscal impact to date: ~\$580k (\$520K in assistance and \$60K in personnel costs)

URAF was approved for 2025.

- Council will need to direct staff whether this program will be extended into future years. Continuing the program will increase overall rates to provide funding for the program.



Water Planning, CIP Key Project Updates and Asset Management

Water Systems Planning

Water Systems Planning: comprehensive process focused on directing activities to optimize the use of available water resources, ensuring reliability and sustainability for various needs.

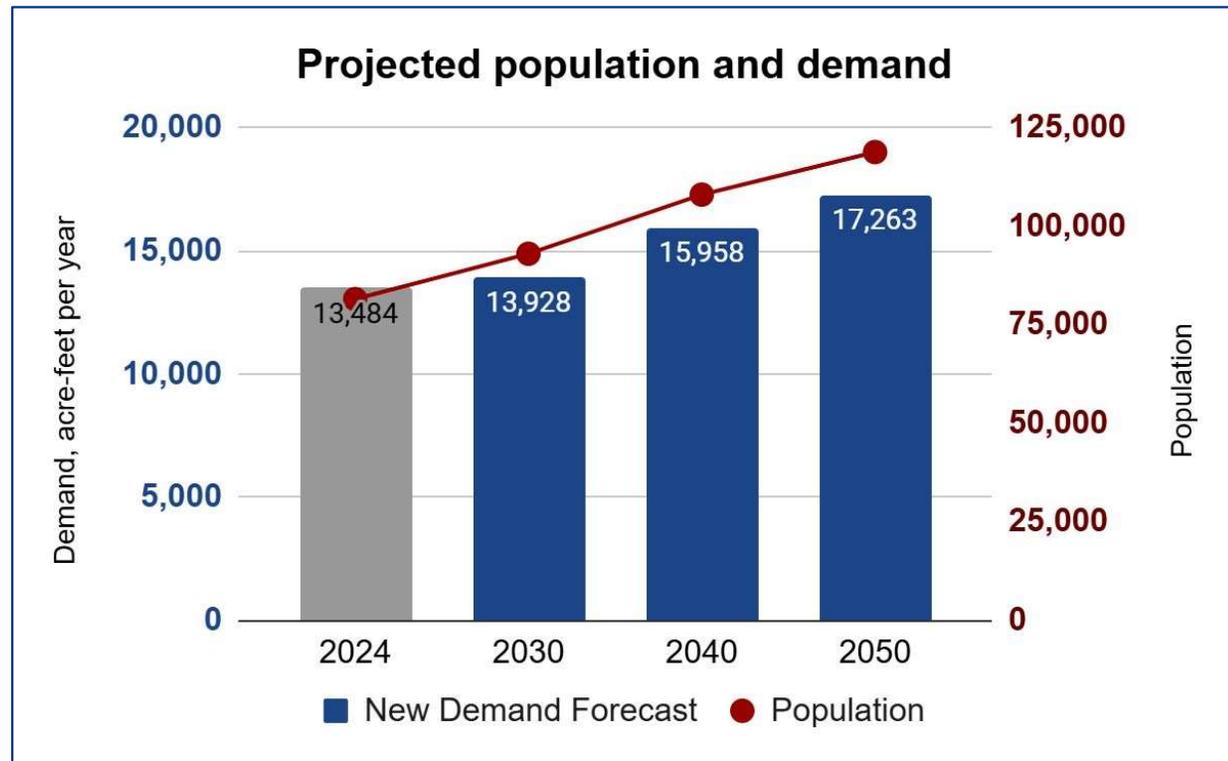
- Flexible and adaptable.
- Evolves based on changing policies and regulations, and prolonged drought conditions.
- Matches pace of development.
- Accommodates fluctuating construction costs.
- Includes environmental factors (drought/wet conditions) and covers changing water availability.



Water System Planning: Demand Forecast Uncertainty

Philosophy behind Potable Water Use Forecasting:

- Apply a methodology consistent with standard industry practices and the Colorado State Water Plan
- Transparent methodology incorporating conservative assumptions, but not excessively conservative



- Forecast water use in single family (110 gal per person), multi-family (51 gal per person) and business sectors (0.08 gal/sqft) separately
- Allow for updates when there are changes in population/growth projections, water use behavior, or impacts of conservation programs
- Develop a growth trajectory that allows us estimate the timing of needed CIPs and determine the full scale of needed CIPs based on water demand at build-out

Planning efforts focused on all four categories of Potable Water due to high future capital expenditures and long lead times.

1. **Water Supply:** Denver Water, Colorado-Big Thompson (C-BT) units, and Windy Gap units.
2. **Transmission Conveyance (Peak summer demand):** Conduit 81 (Denver Water) and Southern Water Supply Pipeline (C-BT and Windy Gap).
3. **Water Treatment:** Broomfield treats C-BT and Windy Gap supplies; Denver Water is delivered treated.
4. **Water Distribution:** Approximately 447 miles of pipeline, five booster pump stations, and four storage tanks.

Timing of construction of new capital projects is extremely important to avoid restricting water license sales or the possibility of shortages or reduced service levels.

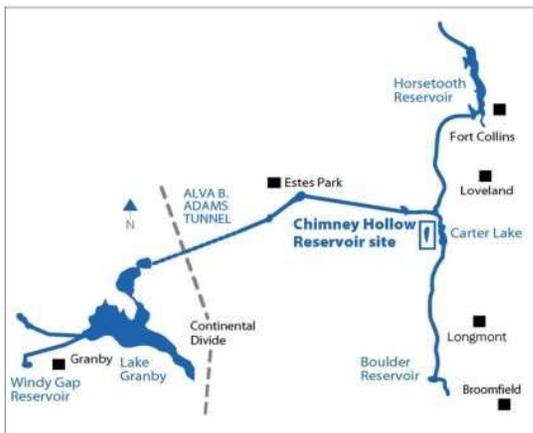
Implementation of the 2014, 2016, 2018 and current Water Planning includes the following critical infrastructure Projects:

- Purchase additional C-BT units:
 - Since 2014, purchased an additional 113 Units of C-BT water (\$2.976 Million)
- Convert Siena Reservoir to provide interim peaking
 - Commissioning end of May 2025
- Expand the Water Treatment Plant in 2 Phases (current capacity of 26 Million Gallons per Day - MGD)
- Windy Gap Firming Project (Construction of Chimney Hollow)

CIP Update: Chimney Hollow Reservoir

Chimney Hollow Reservoir: 26,464 acre-feet of Storage

- Located west of Carter Lake, provides dedicated storage for the Windy Gap Project.
- Makes 30,000 acre-feet of water a reliable supply each year.
- Broomfield is the largest participant, owning 29.4% of the reservoir (26,464 acre-feet of storage).
- Benefits of Windy Gap Water:
 - Fully consumable (potable and non-potable).
 - Primary source for Broomfield's non-potable water system.
 - Integral to achieving Broomfield's Water Efficiency Plan goals.
 - Without it, Broomfield cannot meet projected water demands.
- Northern Colorado Water Conservancy District is projecting to start filling Chimney Hollow in the **fall of 2025**, taking approximately 3 years to fill.



CIP Update: Siena Reservoir



Siena Reservoir: \$24.46M

- Siena Reservoir receives water by a connection to the Carter Lake pipeline and will store the water until needed to meet peak summer demands.
- Purpose is to serve as a peaking water storage reservoir for the Water Treatment Plant during summer peak demands through 2034-2035.
- Projected to be operational by the end of May 2025.
- First of two local reservoirs needed to meet projected demands for Broomfield current and future population growth.



CIP Update: Broomfield Reservoir

Broomfield Reservoir: \$137M Cost Estimate.

- Based on updated projections, storage in Glasser and Siena will be insufficient by 2038.
- Reservoir is needed by 2037 for additional water storage to meet peak summer demands.
- Design scheduled for 2030-2032, construction 2033-2037.
- Council approved the reservoir for raw water storage to meet future peak water demand.



CIPs for Potable Water: Water Meter Replacement

2025 Water Meter Replacement Program: \$832,249

- Will replace 1,568 meters
- Involves four staff members replacing approximately 67 meters per week.
- The project began on March 24, and is expected to take 25 weeks to complete with anticipated completion by Sept. 26.

Water Meter Replacement Program ([Schedule](#))

- Replaced with ultrasonic meters which include updated technology and battery life and will increase the useful life to 20-years.
- This improvement will allow CCOB to transition the program from a 12-year replacement cycle to a 20-year replacement cycle.
- Current Estimated Cost over the 12-year program: \$13.5M

CIPs for Potable Water System: Waterline Replacement

2025 Waterline Replacement: \$4.1M ([Schedule](#))

- Crucial for public health protection, addressing deterioration and aging pipes, water quality issues, pressure fluctuations, and cost effectiveness.
- Focusing on areas like Westlake Community and Lowell Blvd/W. 136 Avenue.
- Part of a current 36-Year Plan for replacement of 53.3 Miles of waterline.
- Current Estimated Cost over the 36 year program: \$291,635,801

CIP Update: North Area Potable Tanks

Needed for peak day demand, water treatment plant cost efficiency, emergency backup, maintaining pressure, fire protection, water quality, and public health.

- Peak day demand in the east pressure zone will approach total available reserve storage by 2034; less than a 10% buffer expected by 2032.
- Storage within the distribution system maintains stable pressure during peak demands and provides reserve storage for fire fighting
- The amount of reserve storage required is a percentage of peak day demand and is based on industry standards

Staff recommends issuing a \$60-\$70M bond for funding the new water tanks in 2026.

2023: the updated model of the reuse distribution system showed the need for the North Area Reuse Tank by about 2030.

2024: site development plan (SDP) for the North Area Water Tanks was approved and included the reuse tank

- A SDP does not appropriate a budget for a project.
- While trying to identify funding and staff's commitment to re-evaluating options based on Council and Community feedback, alternatives have been identified
 - The alternative saves the Reuse Enterprise Fund approximately **\$17.3M**.

An amendment to the SDP to remove the Reuse Tank will be processed following formal approval of budget ordinance(s) for the above referenced alternative.

CIP: Great Western Reservoir

Originally constructed in 1904, the Great Western Reservoir serves as primary storage for the reuse water system.

- Three major structural issues:
 - Failing toe drains, aging outlet pipe, and lingering structural deficiencies in the embankment.
- Rated "Conditionally Satisfactory" by the State Engineer, requiring progress on these issues by 2030.
- Three potential rehabilitation alternatives identified by Schnabel, Inc.:
 - Selective Replacement of the Toe Drain and Outlet
 - Full Dam Replacement
 - Breach and Decommission the Dam
- Radiological contamination potential due to Rocky Flats site is a significant factor; sediment sampling underway.

2025 Stormwater Collection Line Rehabilitation Program: \$1.6M

- Using Ultraviolet Cured-in-Place Pipe (UV CIPP) liner.
- Addresses 42.69 miles (24.54% of the system) over a 30-year plan.

Stormwater Collection Line Rehabilitation Program ([Schedule](#))

- The Stormwater Collection Pipeline 30 year plan replacement and rehabilitation addresses 42.69 miles (24.54% of the system)
- Current estimated cost over 30 year program: \$81.46M

CIPs for Sewer Collection System

2025 Sewer Collection Line Rehabilitation Program: \$1.01M.

- Using Ultraviolet Cured-in-Place Pipe (UV CIPP) liner.
- Addresses 58.72 miles (17.69% of the system) over a 30-year plan.

2025 Sewer Lift Station Program: \$8.27M.

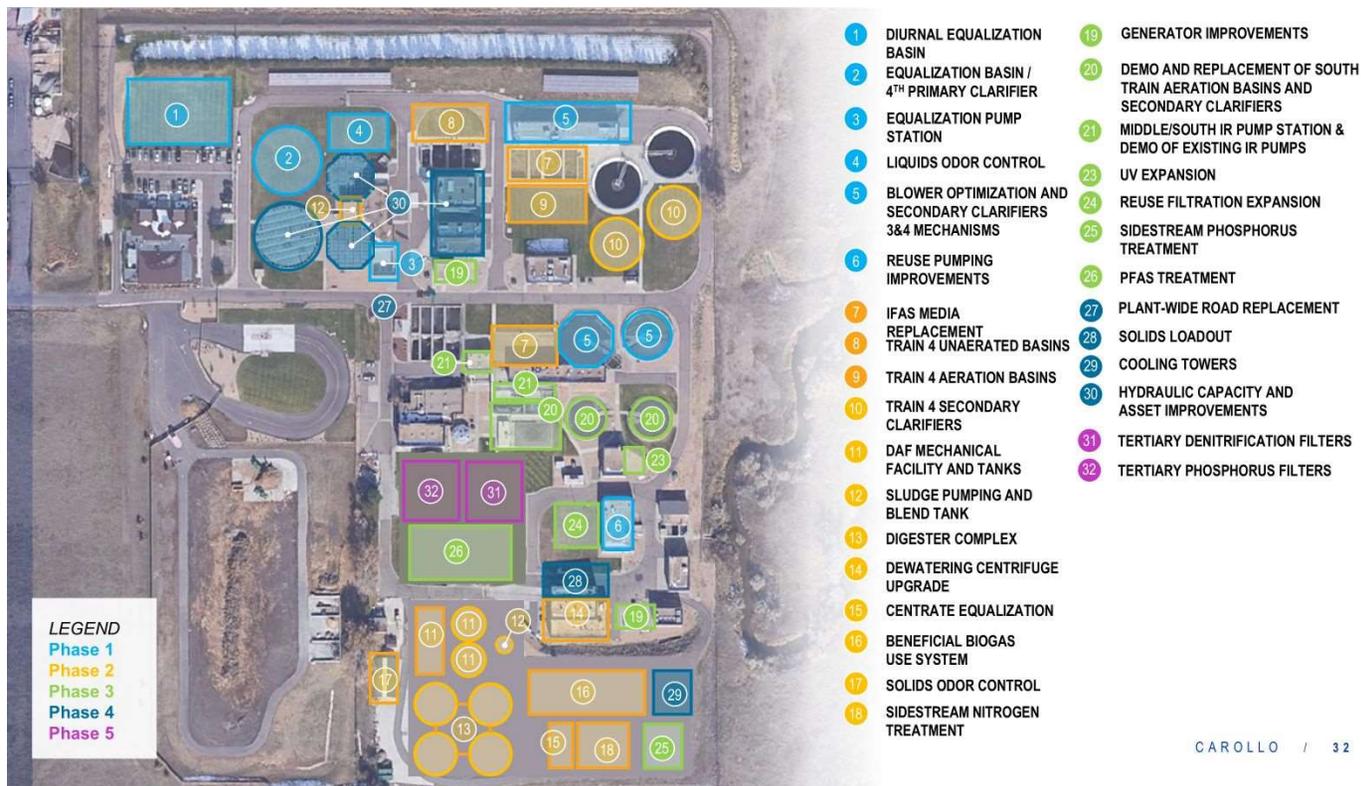
- Focus on Sunridge and Outlook Lift Stations.

2026 Wastewater Treatment Facility Expansion: Staff recommends issuing a \$114M bond for funding the expansion in 2026.

CIP Update: Water Recovery (Wastewater Treatment)

The Wastewater Treatment Upgrade & Expansion (project code 23S0045) Updated total cost: **\$548.3M through 2035**

- Key drivers in the costs are capacity, asset renewal, biosolids, reuse, and regulatory requirements.
- Phase 1 moving towards construction agreement later this year. Staff has completed the review of the 90% design documents for Phase 1.



Asset Management

Staff applies both a maintenance management and asset management strategy to maintain Broomfield's water and wastewater infrastructure:

1. Asset management to predict asset lifecycle through proactive maintenance and data-driven decision making, and
2. Maintenance management activities allows staff to better be able to safeguard our infrastructure assets and protect access to critical water and wastewater services.

Feature	Maintenance Management	Asset Management
Focus	Reactive, addressing immediate issues	Proactive, strategic planning for the entire asset lifecycle
Scope	Primarily focused on repairs and upkeep	Encompasses all aspects of asset lifecycle, including planning, acquisition, operations, maintenance, and replacement
Goal	Minimize downtime and costs associated with repairs	Maximize asset value, minimize total cost of ownership, and ensure long-term sustainability
Data Use	Primarily uses historical data to schedule maintenance	Uses data to predict asset needs, optimize maintenance schedules, and make informed decisions about investments

Preparedness

Emergency preparedness for water systems is critical to protecting our communities public health and maintaining essential services during disasters.

Staff from Water Utilities, Public Health and Environment, Emergency Management, and North Metro Fire are working with the CDPHE Drinking Water Training Specialists to setup and participate in tabletop exercises related to waterline breaks and wildfire emergencies.

CCOB Water Utility Preparedness - Wildfires

The following are important capabilities, infrastructure and research taken by Broomfield for responding to wildfires:

- Emergency Diesel Powered Generators
- Participate in the Colorado Mutual Aid Agreements for the state of Colorado Water/Wastewater Agency Response Network (COWARN)
- Water System interconnections to support emergency pressure and water needs
- Conduct exercises to practice addressing the operations, managerial, scientific, and communication challenges during and following a wildfire
- Policy and procedures to top off all finished water storage tanks in anticipation of an approaching fire, a power loss, or distribution system damage that can prompt water leaks
- Maintain 2 Laboratories at two different locations to provide water testing for emergency sampling/analysis support



Next Steps and Direction from Council

Moving Forward

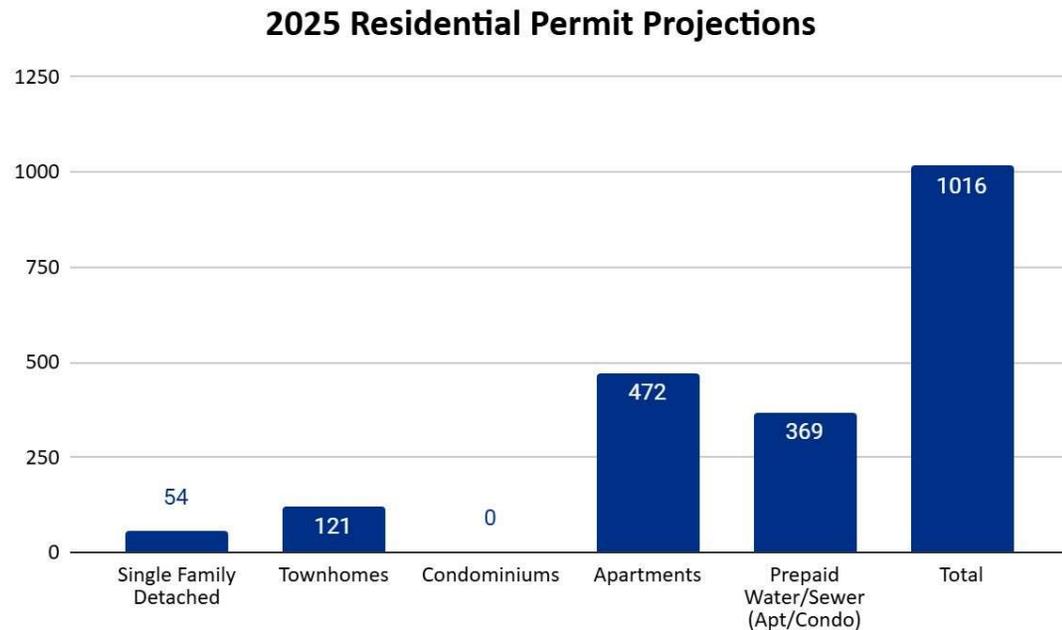
The Finance and Utilities team are partnering on solutioning key components

-  Develop a Realistic 5-year CIP Plan
-  Continue to Focus on Maintenance
-  Support Mandated Programs First
-  Adjust Project Cost Estimates for 5-Year CIP
-  Reduce Travel and Training Expenses

Development Projection Update

Development and Capital Improvement Plan Timing

- In 2024, the budget anticipated 841 residential permits, but only 376 permits were issued.
- A significant portion of this variance was offset by developers prepaying for 369 permits related to 2025 in 2024.
- 1,016 units are projected in 2025. However, 369 of the 1,016 permits for 2025 were already paid for in 2024, which will reduce the projected revenue.



Where We Are Headed: Bond Issuance Plan

Bond Ratings:

- In the third quarter of 2024 Moody's upgraded CCOB's Sewer Revenue Bond rating from Aa3 to Aa2.
- The Water Revenue Bonds were affirmed stable at Aa2.
- Higher bond ratings mean:
 - **Lower interest rates** leading to savings of approximately \$2.6M over the life of the bonds
 - **Increased credibility**

Bond Issuance Plans:

- CCOB will be seeking approval to issue two bonds related to Enterprise Funds in early 2026
- Bond issuance is generally a six-month process, so the process will begin in the summer of 2025
- **Water Fund:** ~\$70M bond for funding the new water tanks
- **Sewer Fund:** ~\$130M bond for funding the Wastewater Treatment Facility Expansion

Where we are headed: Utility Rates

Future rate recommendations will be provided at the July 15th quarterly Enterprise update

Changes implemented to rates for 2025 will be a stabilizing factor in the revenue side of the projections.

Current data including preliminary 2024 results, successful launch of the stormwater fund, and the URAF adoption, does not lead staff to change previously presented projections of a 15% rate increase for 2026 at this time.

Single Family Home			
Projected Rates			
	2025	2026	%
Water Base Fee	\$36.91	\$42.45	15%
Water Usage Fees			
0 - 5,000 gallons *	\$2.39	\$2.75	15%
5,000 - 9,000 gallons *	\$3.82	\$4.39	15%
Over 9,000 gallons *	\$5.41	\$6.22	15%
Sewer Cost/1,000 gallons	\$5.44	\$6.26	15%
Sewer Fed Mandate Charge	\$0.52	\$0.52	0%
Sewer Env Compliance Fee	\$9.00	\$10.35	15%
Stormwater Fee	\$11.00	\$12.65	15%

5 Year CIP and Rate Considerations

Over the next 4-6 weeks, a comprehensive review will occur with input from Finance, Public Works and Capital Projects that will:

1. **Assess Criticality:** Evaluate the urgency and regulatory requirements of 2029 projects to determine if any can be deferred. This includes reviewing project manager staff availability.
2. **Refine Estimates:** Work with Utilities to finalize project scopes and cost estimates.
3. **Explore Financing Options:** Determine if borrowing or other financing strategies are feasible for 2029.
4. **Review Rate Impacts:** Analyze how capital needs may affect future rate increases.

5 Year Fund Balance Projection - Water

Numbers include modifications for 2024 unaudited results, 2025 Amendment 1 budget, projected URAF costs and some 2026-2029 projection adjustments.

There will be further refinement of O&M, CIP plans, and water and sewer flows over the next several weeks.

Water Fund Projections					
(\$M)	2025 Proj	2026 Plan	2027 Plan	2028 Plan	2029 Plan
Beginning Water Fund Balance	\$49.6	\$16.5	\$7.0	\$9.7	\$3.4
Charges for Services	\$32.2	\$37.7	\$41.2	\$44.9	\$47.7
License Fees	\$7.1	\$8.6	\$11.0	\$14.9	\$15.5
Miscellaneous Revenue	\$0.9	\$0.9	\$0.9	\$0.9	\$0.9
Total Revenue	\$40.1	\$47.2	\$53.1	\$60.7	\$64.0
O&M Expenses	\$23.9	\$24.6	\$25.3	\$26.2	\$26.9
Debt Payments	\$8.7	\$8.7	\$14.2	\$14.2	\$14.2
CIP	\$40.6	\$23.4	\$10.8	\$26.7	\$39.9
Total Expenses	\$73.1	\$56.7	\$50.3	\$67.0	\$81.1
Ending Water Fund Balance	\$16.5	\$7.0	\$9.7	\$3.4	(\$13.7)

5 Year Fund Balance Projection - Sewer

Numbers include modifications for 2024 unaudited results, 2025 Amendment 1 budget, projected URAF costs and some 2026-2029 projection adjustments.

There will be further refinement of O&M, CIP plans, and water and sewer flows over the next several weeks.

Sewer Fund Projections					
(\$M)	2025 Proj	2026 Plan	2027 Plan	2028 Plan	2029 Plan
Beginning Sewer Fund Balance	\$93.8	\$59.2	\$25.3	\$25.1	\$19.1
Charges for Services	\$18.0	\$20.9	\$22.7	\$24.7	\$26.7
License Fees	\$5.8	\$6.0	\$9.8	\$11.8	\$12.2
Miscellaneous Revenue	\$2.3	\$2.4	\$2.4	\$2.4	\$2.4
Total Revenue	\$26.1	\$29.3	\$34.9	\$38.9	\$41.4
O&M Expenses	\$11.9	\$12.2	\$12.4	\$12.8	\$13.3
Debt Payments	\$2.5	\$2.5	\$11.6	\$11.6	\$11.6
CIP	\$46.4	\$48.6	\$11.1	\$20.5	\$68.7
Total Expenses	\$60.7	\$63.2	\$35.2	\$44.9	\$93.6
Ending Sewer Fund Balance	\$59.2	\$25.3	\$25.1	\$19.1	(\$33.2)

5 Year Fund Balance Projection - Reuse

Numbers include modifications for 2024 unaudited results, 2025 Amendment 1 budget, projected URAF costs and some 2026-2029 projection adjustments.

There will be further refinement of O&M, CIP plans, and water and sewer flows over the next several weeks.

Reclaimed Fund Projections					
(\$M)	2025 Proj	2026 Plan	2027 Plan	2028 Plan	2029 Plan
Beginning Reuse Fund Balance	\$11.2	\$7.6	\$3.5	(\$11.6)	(\$11.1)
Charges for Services	\$1.7	\$1.9	\$2.1	\$2.2	\$2.3
License Fees	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Miscellaneous Revenue	\$0.4	\$0.4	\$0.4	\$0.4	\$0.4
Total Revenue	\$2.1	\$2.4	\$2.5	\$2.6	\$2.8
O&M Expenses	\$1.6	\$1.7	\$1.7	\$1.8	\$1.8
Debt Payments	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
CIP	\$4.0	\$4.8	\$15.9	\$0.4	\$0.4
Total Expenses	\$5.7	\$6.4	\$17.6	\$2.2	\$2.3
Ending Water Fund Balance	\$7.6	\$3.5	(\$11.6)	(\$11.1)	(\$10.6)

Summary of Current State

The financial position of the Enterprise Funds are strengthening.

CCOB remains committed to transparency, accountability, and ensuring every dollar is spent wisely.

Future State and Opportunities

July 15: Next Quarterly Enterprise Fund study session to include:

- 2026 rate recommendations
- Updated Five-Year CIP Plan
- Details on Water, Sewer, Reuse and Stormwater operational budgets
- Updates on projected revenues

August 19: Fiscal and Economic Update study session

September 18 & 25: Budget Highlight study sessions

October 14 & 28: 1st and 2nd Reading of Budget and Enterprise ordinances council meetings

Public Works and Water Utilities Academy

Sessions hosted at each facility related to the operations of the services provided to the community.

Sessions will include a short presentation, tour, demonstration and question and answer opportunities for the public.

The goal is to engage our community, provide awareness and inspire interest in each of the fields enhancing the workforce.

Date	Time	Location	Topics
Saturday, May 17	9am to 11:30 am	Water Treatment Facility 4395 W. 144th Avenue	Water Supply, Water Treatment (Learning Session, Tour & Conversation)
Saturday, May 31	9am to 11:30 am	Broomfield Municipal Shops 3951 W. 144th Avenue	Water Distribution and Sewer Collection (Learning Sessions, Demonstration & Conversation)
Saturday, June 7	9am to 11:30 am	Water Recovery Facility 2985 W. 124th Avenue	Wastewater Treatment, Regulatory Overview (Learning Session, Tour & Conversation)
Wednesday, June 11	5:30pm to 7:30pm	Broomfield Municipal Shops 3951 W. 144th Avenue	Stormwater Program (Learning Sessions & Conversation)
Wednesday, June 18	5:30pm to 7:30pm	Broomfield Municipal Shops 3951 W. 144th Avenue	Sustainability, Fleet and Facilities (Learning Sessions, Fleet Tour & Conversation)
Saturday, June 21	9am to 11:30 am	Broomfield Municipal Shops 3951 W. 144th Avenue	Street Maintenance (Learning Session, Demonstration & Conversation)
Wednesday, July 9	5:30pm to 7:30pm	Broomfield Municipal Shops 3951 W. 144th Avenue	Energy & Environment (Learning Session, Demonstration & Conversation)

Proposed Enterprise Advisory Committee

Staff is recommending the City Council consider implementation of an enterprise-focused resident advisory committee. The role of the committee would be:

- Provide Council and staff insights and recommendations as members engage with and better understand CCOB's budgeting process as it relates to enterprise funds.
- Enhance transparency and strengthen financial oversight of the enterprise funds and enterprise-related capital projects through community engagement

Staff recommends the following composition: 5 members, 2 alternates following standard advisory committee terms of 4 years for regular members and 2 years for alternates.

Questions for City Council

1. Does Council direct staff to proceed with forming an Enterprise Advisory Committee to be comprised of residents appointed by the City Council?

If so,

2. Does Council direct staff to proceed with the recommendations in this report (5 members, 2 alternates following standard advisory committee terms of 4 years for regular members and 2 years for alternates)?
3. Does Council direct staff to review options for a third party facilitator for the committee? If so, staff will bring back a contract for Council's consideration.
4. Does Council support the following purpose for the committee: providing suggestions and recommendations related to utility enterprise utility fees, capital improvement project planning, and financial planning?